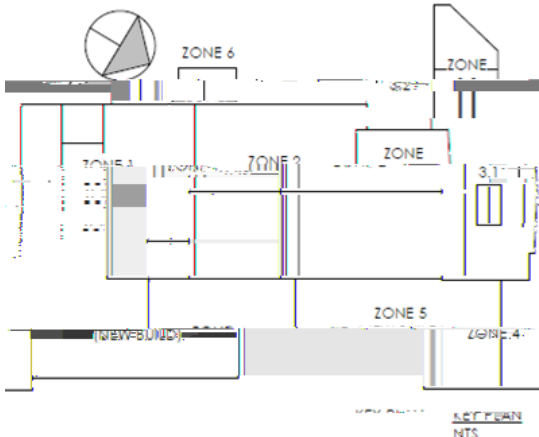


It should be noted that the SMART actions outlined below will be undertaken by appropriate staff and teams of staff across EDDT Service.

Investment in infrastructure (physical and digital), key sectors, business support, communities and people will in turn attract further business investment, stimulate economic activity and deepen access to the labour market in the Cowal area.

<p>Rural growth is underpinned by a cohesive approach to regeneration. (Outcome 2)</p>	<p>Capital investment has successfully regenerated Cowal in a manner that optimises sustainable economic growth.</p>	<p>Refurbishment of the Queen's Hall and public realm works Dunoon.</p>	<ol style="list-style-type: none"> 1. Award Contract for Enabling Works: Contract awarded 5th May 2016 to OES Ltd. Works commenced on site 30th May 2016. 2. Award Contract for Asbestos Removals Works: Contract awarded 5th May 2016 to Chamic Industrial Services Ltd. Works programmed to commence on site 27th June 2016. 3. Award Queens Hall Refurbishment and Public Realm Works Contract: Currently evaluating the commercial envelope of the tender submissions and subject to the necessary approvals from the Committees of the Council the Contract should be awarded on 10th October 2016. 4. Main Works: Commence on site on 11th November 2016. 	<ol style="list-style-type: none"> 1. Works Complete. 2. Works Complete. 3. Contract Awarded 7th September 2016 to McLaughlin & Harvey Ltd. 4. Formal contract start up meeting held on 14th October 2016. <ol style="list-style-type: none"> a. Pre-Construction works commenced on 12-Dec-16 b. Construction works commenced on 16-Jan-17 c. Pad foundations poured for 6 No. columns for Zone 1 canopy d. Lift pit in Zone 1 complete e. Roofing progressing in Zone 2 f. Main hall bird cage scaffolding complete. g. Electrical containment commenced in main hall. h. Asbestos removal in Zones 4 and 5 complete. i. Demolition of Zone 5 complete. j. Foundations in Zone 5 complete. k. Blockwork to Zone 6 escape stair

progressing.

Areas within Argyll and Bute realise their potential through partnership working. (Outcome 1)	Integrated sustainable transport networks.	Smarter Choices Smarter Places project to identify potential improvements to accessibility in the Dunoon town centre in particular around the town centre ferry terminal.	1. Undertake Smarter Choices, Smarter Places feasibility study by end of March 2017.	1. Sustrans has awarded £11,500.00 in 2017/18 to undertake signage improvements at West Bay, Dunoon. We will also be reviewing the recommendations of the Aecom feasibility study to determine if any further infrastructure improvements at West Bay can be funded in 2017/18 using Cycling Walking Safer Streets grant funding.
		Town centre to town centre ferry links	1. Continue to lobby for a Dunoon-Gourock town centre to town centre vehicle and passenger ferry service.	1. The tender process for the Dunoon – Gourock ferry service has been delayed by the Scottish Government whilst a wider review of the procurement of Scottish ferry services is undertaken.
The environment is part of the solution to a growing economy. (Outcome 1)	Cowal recognised as an accessible location for documentary/film production.	Documentary and film production in Cowal.	1. Attract 4 documentary/film productions to Cowal by end of March 2017. 2. Calculate the spend generated by production activity by end of March 2017.	1. There have been 7 productions completed. This consists of 3 documentaries, 2 Netflix series, a short student film and a high profile photo shoot. 2. This has generated approximately £150,500 into the local economy.
Entrepreneurship is at the heart of all we do. (Outcome 1)	Sustainable and growing businesses in Argyll and Bute.	Roadshow across the Cowal business community to promote available business support with a focus on the EDF funded Local Growth Accelerator Programme, the LEADER Enterprise funding and the LEADER Farm Diversification funding.	1. The Head of Economic Development & Strategic Transportation accompanied by Business Gateway staff will repeat Business Lunch event held late 2015 in Dunoon in the autumn of 2016.	ERDF funded Local Growth Accelerator Programme was launched 31/10/16 and included in the funding seminar as part of Argyll Enterprise Week (as was LEADER). First

Everyone in Argyll and Bute is supported to be ambitious and realise their full potential.
(Outcome 3)

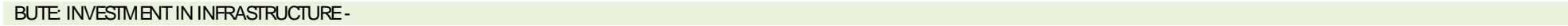
Education and skills training opportunities are aligned to economic development opportunities within Cowal.

Dunoon Grammar School, Work Based Vocational Learning (WBVL) programme. A cornerstone of the WBVL is the EXit into employment (EXite) programme which is a course aimed at young people (Secondary School Year 10-11)

Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally.
(Outcome 3)



Investment in Bute's infrastructure (physical and digital) will in turn attract further business investment, stimulate economic activity and deepen access to the labour market.



Bute must foster a culture of innovation alongside specific initiatives.

Entrepreneurship is at the heart of all we do. (Outcome 1)	Argyll and Bute is recognised as a key location for enterprise and entrepreneurial activity.	Increase the level of entrepreneurship throughout Bute.	1. Develop actions that align with social enterprise activities such as Vital Spark, within a pop up shop environment to engender creativity on the island, linking specifically to work with young people and capacity building. This would be undertaken as part of Rothesay Townscape Heritage development stage to not only gauge community and business reaction, but allow feedback and develop ideas to the point of creation of new start-ups, which will then feed into Business Gateway support.	1. Potential creative entrepreneurs will be able to access the facilities of the popup shop from the middle of January 2017 to showcase their products within a traditional shop setting, and also online. The experiences of those who use the shop will be captured in a report format to support the delivery of Rothesay TH. In addition, there is a complementary piece of work being undertaken to look at training needs and skills development potential.

Enable Bute to take advantage of international opportunities by rethinking its role in an evolving global context.

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